N JUNE, A GROUP OF ALUMNI WILL RETURN TO CAMPUS TO PARTICIPATE IN a pilot program that we anticipate will be a model for future alumni continuous learning offerings. This program, called The Reflective Leader, was born out of requests we've received for the School to offer programs or courses that address critical needs arising at certain inflection points for alumni along their career or life paths.

We have chosen "authentic leadership" as a starting point because the attributes of authentic leaders—self-awareness, integrity, flexibility—resonate with alumni who have achieved professional and personal success and are poised for significant

changes in their lives.

When you attended HBS, you did so because you trusted that this institution would impart the knowledge, skills, judgment, and connections needed to advance your career, achieve your aspirations, and enable you to contribute to the world in meaningful ways.

Today, however, the practice of education is changing, from a short-term learning intervention to one centered on a lifelong process of development. At HBS, our core mission is to keep the School relevant for you—to be a source of continuous learning and engagement. Our task is to figure out how to meet these expectations for you at various ages and stages in your careers and lives. We're asking you to be a coproducer of this new continuous learning model. Together, we can develop programs and learning opportunities that create value for you, when you need it.

The Reflective Leader is an important first step. Next will come other programs, perhaps focused on specific industries or geographic regions, or different age ranges or career levels, and certainly appealing to a mix of professionals who share common challenges and goals on the global business stage.

Tell us how we can help you.

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Das Narayandas is Senior Associate Dean, External Relations and Harvard Business Publishing, and the Edsel Bryant Ford Professor of Business Administration.



Together, we can develop programs and learning opportunities that create value for you, when you need it.

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Learn more about
The Reflective Leader
program at alumni.hbs.
edu/reflectiveleader