The regulator's role in encouraging self-policing: Evidence from the EPA's Audit Policy

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Self-policing, Self-reporting

- Many government programs encourage entities to self-police (monitor) and self-disclose legal violations to the regulator
 - Typical incentive: penalty mitigation
- Self-reporting theorized to reduce costs of detection, evasion and remediation

(Kaplow and Shavell 1994, Innes 2001, Innes 1999)

 Self-reporting programs often have a broader ambition to encourage ongoing internal compliance auditing

Self-reporting programs

Agency Violations sought Program

US DoD Procurement fraud "Contractor Disclosure Program"

US HHS Medicare-Medicaid violations "Provider Self-Disclosure Protocol"

US FERC License violations "Self reports"

US EPA Compliance violations "Audit Policy"

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Self-reporting programs

Broader ambition to drive ongoing internal auditing

Agency Violations sought Program

US DoD Procurement fraud "Contractor Disclosure Program"

Explicitly designed "to encourage self-policing"

US HHS Medicare-Medicaid violations "Provider Self-Disclosure Protocol"

to "promote [more] ethical and lawful conduct [in] the health care industry"

US FERC License violations "Self reports"

"detail the steps taken to cure the violation and to prevent any recurrence"

US EPA Compliance violations "Audit Policy"

Designed to encourage environmental compliance auditing

US EPA's Audit Policy

Objective and approach

- implement environmental auditing: "systematic, objective, and periodic"
- to encourage greater compliance with laws and regulations that protect human health and the environment
- encourage regulated entities to voluntarily discover, and disclose and correct violations of environmental requirements

Incentive

 Mitigates 75% or 100% of gravity-based (punitive) penalty for regulatory violations facilities self-disclose

Key conditions

- Self-disclosures must arise from: "systematic discovery of the violation through an environmental audit or the implementation of a compliance management system"
- Voluntary discloser must make assurances that it will "prevent recurrence of the violation"

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Examples of compliance violations self-disclosed to the EPA Audit Policy

A manufacturing facility corrected Clean Air Act violations by installing pollution control equipment on two methanol storage tanks.

A telecommunication company alerted state agencies and local fire departments to the presence of batteries containing sulfuric acid at hundreds of sites nationwide, and the company developed spill prevention measures required by the Clean Water Act.

Research questions

- Q1. What leads facilities to participate in the EPA Audit Policy?
- Q2. When facilities self-disclose compliance violations, how does the regulator respond?
- Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing? Under what circumstances?

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Seeking to reduce regulatory pressure

- 1. To deter inspections, which are costly and risk penalties
 - Self-disclosing violations to Audit Policy can signal intent-tocomply, since EPA targeting considers facility's "motivation" and "willingness to comply"
- 2. To reduce or waive penalties that would accrue if regulator were to discover the violation
- H1. Facilities facing more regulatory pressure are more likely to self-disclose compliance violations.

Measures: two forms of regulatory pressure (Cohen 1987)

- Specific deterrence: Facility's own compliance history Inspections, violations, penalties, enforcement actions
- Generic deterrence: Prioritized industries and activities
 EPA National Priority Sectors, EPA Compliance Incentive Programs

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Q1. What leads facilities to participate in the EPA Audit Policy?

When afforded statutory protection

Self-disclosing violations from internal compliance auditing is risky

- Audit Policy conditions to waive penalties are subjective
- Violations might attract prosecution

State statutes can mitigate these risks

- Audit privilege laws prevent prosecutors accessing internal audit docs
- Immunity laws prevent prosecution based on self-disclosed violations
- H2. Facilities whose internal or self-disclosed documents are afforded protection are more likely to self-disclose violations

Measures

- Facility located in a state with audit privilege
- Facility located in a state with immunity

Sample for today's analyses

Nationwide set of facilities subject to major environmental reg's:

- Regulated by RCRA, CAA, and/or TRI
- 13,000 19,000 facilities
- 1993 2003 [pre- and post- 1997 Audit Policy launch]

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Q1. What leads facilities to participate in the EPA Audit Policy?

Key results: Probit predicting self-disclosure to Audit Policy

Specific deterrence	RCRA evaluations 1 year ago	0.048 [0.021]**
	CAA inspections 1 year ago	0.038 [0.019]*
	RCRA violations 1 year ago	-0.005 [0.013]
	CAA violations 1 year ago	0.040 [0.066]
	Any enforcement actions 1 year ago	0.276 [0.063]**
General deterrence	CIP target and National Priority Sector	0.365 [0.124]**
	CIP target but not National Priority Sector	1.358 [0.076]**
	National Priority Sector but not CIP target	-0.047 [0.059]
Information	CIP target in any prior year	0.528 [0.059]*
Statutory provisions	State audit privilege	-0.005 [0.057]
5.0	State immunity	0.073 [0.052]
Controls	Log population density in 2000	0.031 [0.222]
	Log per capita income in 1999	-0.007 [0.019]
	Voter turnout in 2000	0.311 [0.258]
	Log facility revenues in 1997	0.101 [0.019]*
	Federal Circuit Court ideology	0.035 [0.263]
	Industry fixed-effects	Included***
	Year fixed-effects	Included***
	US EPA region fixed-effects	Included***
Observations (facility-years)		110,611
Facilities	17,464	
Log likelihood intercept only		-4502.70
Log likelihood full model		-3899.28
Likelihood ratio		1206.84***
McFadden's pseudo R-squared		0.13
Probability of disclosure evaluated at mean of all variables		0.0038

Additional inspection increases the probability of self-disclosure the next year by 11-14%

EPA Compliance Incentive Program targets became 4x more likely to selfdisclose

No evidence that privilege or immunity encouraged self-disclosure

See Short & Toffel 2008 for more details.

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Q2. When facilities self-disclose compliance violations, how does the regulator respond?

Unclear how self-disclosures might affect inspection targeting

Self-disclosing a compliance violation via the Audit Policy includes a commitment to conduct internal auditing

Does this convey self-policing (relax inspections) or signal poor compliance (increase inspections)?

EPA claims inspections are unrelated to self-policing

- "Auditing does not in any way serve as a substitute for compliance activities, nor does it replace regulatory agency inspections" (Johnson and Frey 2000)
- EPA Office of Enforcement Policy: "inspections play a major role in assuring quality and lending credibility to self-monitoring programs" (Wasserman 1990)

Opposing views from inspectors we interviewed

- "All else equal, I would inspect another facility if a company was trying to be cooperative with the agency by self-disclosing and self-policing."
- "I would be pretty suspicious. Where there's one violation, there's usually more. I would want to go visit the facility."

Empirical approach to examine impact of self-disclosing on inspections

Difference-in-differences approach

- Identify matched set of self-disclosers and non-self-disclosers
- Compare annual inspections 2-years-before to 5-years-after disclosure (or match) year

Outcomes

- Probability of at least 1 inspection each year (CFE logistic regression)
- Number of inspections each year (CFE negative binomial regression)

Controls

- Years since last inspection
- Violations and enforcement actions last year
- National Priority sector
- Compliance Incentive Program target
- Facility-level (conditional) fixed effects

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Q2. When facilities self-disclose compliance violations, how does the regulator respond?

Empirical results: inspectors reduce scrutiny over self-disclosers

	Conditional Fixed-Effects Logistic Any annual inspections Coefficients Odds Ratio		Conditional Fixed-Effects Negative Binomial Number of annual inspections Coefficients Incident Rate Ratios	
Post voluntary disclosure	-0.303**	0.74	-0.185**	0.83
2 years since last inspection	[0.114] 0.372** [0.023]	1.45	[0.052] 0.126** [0.011]	1.13
3 years since last inspection	0.537**	1.71	0.231**	1.26
4 or more years since last inspection	1.177**	3.25	0.618**	1.86
Number of violations 1 year ago	0.157*	1.17	0.026	1.03
Number of violations 2 years ago	0.035	1.04	-0.010 [0.027]	0.99
Any enforcement actions 1 year ago	-0.142 [0.087]	0.87	0.002	1.00
Any enforcement actions 2 years ago	-0.185+ [0.099]	0.83	-0.024 [0.046]	0.98
Compliance Incentive Program target	0.049	1.05	0.049*	1.05
National Priority sector	0.282**	1.33	0.102**	1.11
Log total CAA penalties in the state-year	0.013	1.01	-0.012** [0.004]	0.99
Log number of CAA-regulated facilities in the state-year Facility-level conditional fixed effects Fixed effects for tyears before/after match year Y ear fixed effects (1994-2003)	1.390** [0.102] Included Included	4.02	0.623** [0.042] Included Included	1.87
Observations Facilities	82,287 13,673		94,270 16,078	
Wald chi-squared	2782.4**		4733.2**	

Self-disclosers faced a 26% decrease in the probability they'd be CAA inspected in a given year

Self-disclosers faced 17% decline in annual number of CAA inspections

See Toffel & Short 2011 for more details.

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Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing?

Do facilities that disclose violations honor their commitment to audit?

Regulators hope so...

 Policy designed to encourage auditing to improve compliance

Firms want their commitment-to-audit to appear credible

 To convey that they are self-policing so inspectors don't need to visit as often Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing?

Empirical approach: Two outcomes to triangulate our evaluation

- 1. Improved compliance record?
 - Whether inspection result is "clean"
 Clean Air Act inspection that yields no violations
 - Conditional FE logistic regression
- 2. Fewer abnormal events?
 - Number of abnormal releases of toxic chemicals (TRI): "events not associated with normal or routine production processes"
 - Conditional FE negative binomial regression

	Data from regulator	Data self-reported
Process metric	Regulatory compliance	
Outcome metric		Abnormal events

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Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing?

Results: On average, compliance improved & abnormal releases declined

Comparing self-disclosers to matched non-disclosures, pre-2-years to post-5-years...

Probability that an inspection yielded no violations increased significantly after self-disclosing

■ 84.6% to 92.0% (on average)

Self-disclosing facilities' annual number of abnormal releases significantly declined

■ By 20%, from 1.2 to 0.96 per year (on average)

See Toffel & Short 2011 for more details.

Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing?

Under what circumstances? Results

Which self-disclosers are <u>most</u> likely to improve compliance?

- Those that are heavily monitored:
 2+ inspections in prior 2 years
 above-average inspections-per-facility/state in prior year
- Those not facing a direct regulatory threat:
 not targeted by a U.S. EPA Compliance Incentive Program

Which self-disclosers were <u>least</u> likely to improve compliance?

Those with poor compliance history
 1+ violation within prior 2 years (ICIS or AIRS)

Regression results from split samples. See Short & Toffel 2010

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Summary

Q1. What leads facilities to participate in the EPA Audit Policy?

- More heavily monitored
- Directly targeted by EPA Compliance Incentive Program or Nat'l Priority Sector
- Directly informed via EPA Compliance Incentive Program
- No evidence that privilege or immunity encouraged self-disclosure

Q2. When facilities self-disclose compliance violations, how does the regulator respond?

Inspection probability and frequency declined

Q3. Does the Audit Policy achieve its ultimate objective of encouraging ongoing internal auditing?

- On average: Compliance improved & abnormal releases declined
- Especially among heavily monitored facilities, not facing a direct regulatory threat
- Compliance worsened among facilities with poor compliance history

For more information...

Short and Toffel. 2008. Coerced confessions: Self-policing in the shadow of the regulator. *Journal of Law, Economics & Organization* 24(1): 45-71.

Short and Toffel. 2010. Making self-regulation more than merely symbolic: The critical role of the legal environment. *Administrative Science Quarterly* 55(3): 361-339, 2010.

Toffel and Short. 2011. Coming clean and cleaning up: Does voluntary self-reporting indicate effective self-policing? *Journal of Law & Economics* 54(3): 609-649.

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