MBA CAREER & PROFESSIONAL DEVELOPMENT
HEALTHCARE INITIATIVE

Healthcare Industry Week 2012
Payor and Provider Panel

Elise Duke
I worked as a strategy consultant for Monitor Group for five years, with a focus on pharmaceutical projects – where I found my passion for healthcare. I spent my MBA internship as an operations intern for the Hospital for Special Surgery in New York. I joined DaVita in 2005 after graduating from HBS. I spent the first eight months in the Redwood rotational program – where I worked on corporate projects and ran a dialysis unit. I took on regional director responsibilities in Connecticut, where I managed fourteen programs – both outpatient clinics and hospital programs. After the birth of our first child, I took over a region closer to home. I now oversee dialysis treatments for over 1000 patients in Westchester and the Bronx and a $50M P&L.

DaVita
DaVita Inc., a FORTUNE 500® company, is a leading provider of kidney care in the United States, delivering dialysis services to patients with chronic kidney failure and end stage renal disease. DaVita strives to improve patients’ quality of life by innovating clinical care, and by offering integrated treatment plans, personalized care teams and convenient health-management services. As of June 30, 2012, DaVita operated or provided administrative services at 1,884 outpatient dialysis centers located in the United States, serving approximately 149,000 patients. The company also operated 19 outpatient dialysis centers located in four countries outside the United States. DaVita supports numerous programs dedicated to creating positive, sustainable change in communities around the world. The company’s leadership development initiatives and social responsibility efforts have been recognized by Fortune, Modern Healthcare, Newsweek and WorldBlu.

Dave Fielding
Dave Fielding is currently the Vice President of Finance at Steward Health Care System, a $2.1 billion fully integrated community care organization that operates the largest community hospital system in New England. Steward Health Care has 17,000 employees, over 2,000 hospital beds across 11 hospitals, and serves more than 150 communities. Dave centralized the finance and accounting functions at Steward and has secured a $200 million line of credit for the company. He has also restructured revenue cycle operations. Dave joined Steward from its private equity investor, Cerberus Capital Management, where he was an Operating Executive working with several portfolio companies across a wide range of industries, including two healthcare companies. Prior to HBS, Dave worked in finance roles at ViaCell, which he helped take public in 2005, and at Rational Software.

Steward Health Care
Steward Health Care System is a community-based accountable care organization and community hospital network with more than 17,000 employees serving more than one million patients annually in more than 150 communities.
Each hospital and facility within the Steward family, while part of an extensive network of health care providers, has its own rich history of providing outstanding, compassionate care right in the communities where patients need it most.

Jennifer Rentas
Jennifer Rentas is a Director in the Service Lines department at Hospital for Special Surgery in New York, NY, where she works with the Orthopedic Service Lines to align and execute hospital strategy while also working to cultivate strong primary-care referral relationships in the local and regional marketplaces. Prior to joining HSS, Jennifer was Special Assistant to the Executive Vice President at the Henry J. Kaiser Family Foundation, and a Senior Policy Analyst for the Kaiser Commission on Medicaid and the Uninsured in Washington, D.C. Jennifer holds a Master’s of Public Policy from the Harvard Kennedy School and an M.B.A. from the Harvard Business School. Prior to HBS, she was Manager of Special Projects in the Office of the Executive Vice President and COO, and in the Office of the CNO, at NewYork-Presbyterian Hospital in New York, NY. She began her career at Saint Barnabas Medical Center in Livingston, NJ, as an analyst to the executive team. Jennifer holds a B.A. in social studies from Harvard College.

Hospital for Special Surgery
Founded in 1863, Hospital for Special Surgery (HSS) is an academic medical center specializing in musculoskeletal medicine – including orthopedic surgery, rheumatology, and rehabilitation – and is affiliated with New York-Presbyterian Healthcare System and Weill Cornell Medical College. Our mission is to improve the mobility and enhance the quality of life of patients, while advancing the science and profession of orthopedics and rheumatology through clinical research and medical education. HSS is ranked #2 in Orthopedics and #3 in Rheumatology by U.S. News and World Report in its 2009 “America’s Best Hospitals” survey. HSS has 277 active medical staff, 85 full-time scientists, 29 operating rooms, and 172 beds. The hospital performed over 24,000 surgeries in 2009. HSS is currently undergoing an expansion project which will add further bed and operating room capacity.

Justin Silver
Justin Silver works in the Business Development organization for Emerging Businesses where he focuses on sourcing, evaluating and executing transactions which provide strategic diversification for Aetna. Prior to joining Aetna, Justin was a Vice President at Radius Ventures where he invested in both development and growth stage companies within the life sciences, medical technology, healthcare IT and services sectors. Justin has also spent time with Ferghana Partners where he specialized in healthcare private placement and corporate partnering transactions and has also worked for New Enterprise Associates where he concentrated on healthcare venture capital financings and strategic advisory work for its portfolio companies.

Justin received a B.S. in Business Administration from Washington University in St. Louis and a M.S. in Biochemistry and Molecular Biology from Georgetown University where he graduated first in his class. Justin is a graduate of the Harvard Business School where he received the Dean’s Award and where he served as Co-President of the Harvard Business School Healthcare Club. He currently serves on the Board of Directors of the Harvard Business School Healthcare Alumni Association and is a Mentor with Blueprint Health.

Aetna
Aetna is one of the nation’s leaders in health care, dental, pharmacy, group life, and disability insurance, and employee benefits. Dedicated to helping people achieve health and financial security, Aetna puts information and helpful resources to work for its members to help them make better-informed decisions about their health care.
We believe we can help create a better health care system. This belief drives our daily decisions as one of the nation’s leading health care benefits companies. We work hard to provide our members with information and resources to help them make informed decisions about their health.

We help people achieve health and financial security by providing easy access to cost-effective, high-quality health care. And we continue to be a leader in building a stronger, more effective health care system by working with doctors, hospitals, employers, patients, public officials and others.

Ruby Woo
Ruby joined UnitedHealth Group in 2003 and has held various positions in Finance, Operations, Sales, and Product Development. Ruby is currently a Vice President, Strategy for United HealthCare National Accounts (employer groups >3K lives). Prior to joining UnitedHealth Group, Ruby was a consultant with McKinsey & Company in New York and Johannesburg. Post McKinsey, she was an associate in a New York-based private equity firm that made control investments in small to middle market companies in basic industries such as manufacturing, distribution and retail. Ruby holds an MBA from Harvard Business School and received her BA in economics from Columbia College in New York, NY. Ruby is a mother of three children aged 8, 6 and 3.

UnitedHealth Group
Since its inception, UnitedHealth Group and its affiliated companies have led the marketplace by introducing key innovations that make health care services more accessible and affordable for customers, improve the quality and coordination of health care services, and help individuals and their physicians make more informed health care decisions. At UnitedHealth Group, our mission is to help people live healthier lives. To achieve this goal, we are focused on building a modern, adaptable, innovative and inclusive system of health care services. Our scale and potential to improve health makes us one of the most visible stewards of America’s vast health care system.