

**Remarks prepared for the Honorable Elaine L. Chao
24th U.S. Secretary of Labor
Topping- Off Ceremony for the
Ruth Mulan Chu Chao Executive Education Center
Harvard Business School
Friday, April 24, 2015**

Thank you Dean Nohria, and Mr. O'Leary [*Sr. VP, Lee Kennedy Construction*],
for your warm welcome.

What a beautiful day to be on the Harvard campus! The seeds of our family's
journey with Harvard began shortly after the passing of my late, beloved mother,
Ruth Mulan Chu Chao, on August 2, 2007.

My father wanted to pay tribute to the extraordinary life and legacy of my mother,
in the hope of inspiring future leaders to build a better world. This journey is
approaching the realization of that vision with today's placement of the last steel
beam on the highest point of the physical frame of this structure.

On behalf of my father, Dr. James S.C. Chao, myself, my sisters Angela and May,
their spouses Jim Breyer and Jeffrey Hwang, and all the Chao family members
here today, I want to express our sincere appreciation to everyone who is working
so hard to make the Ruth Mulan Chu Chao Center a reality.

The center is to be opened in June 2016, and its anticipated exterior design will beautifully capture the different worlds my parents traversed to achieve their dreams. The front will be in the Georgian style, which evokes an old world order, while the back will be soaring glass, a window on the modern world and all its rapid changes. This duality reflects the fact that during their life-long journey together, my parents never wavered in their strong belief that education was key to bridging the gap between the old world and the new, and to building a better life.

That's why my father and our family are so pleased to be able to give back to this University, and to the country, which have given us so much. This center is not only an enduring monument to our parent's inspiring life and love, but reflects their determination to empower others through the gift of education. It is our hope that the Ruth Mulan Chu Chao Center will be an inspirational focal point to bring together emerging leaders and help them develop a deeper understanding of the world around us, so they can create greater opportunity and improve the quality of life for others.

Thank you.

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